# Don't leave me!

FMLA, ADA, Worker's Comp, and Military Leaves

SC Association of Counties August 18, 2023



### Goals

- Understand the interplay among FMLA, ADA, & Worker's Compensation
- Spot common FMLA and ADA issues in Worker's Comp leaves
- Understand Military Leave obligations and interplay with FMLA



# Non-Military Leaves





# Summary (non-military)

#### **ADA**

- Prohibits discrimination
- Reasonable accommodations

#### **FMLA**

- Minimum leave standards
- Acute (vs. chronic) need

#### WC

 Quick payment for workplace injuries (medical bills and lost wages)
& limited employer liability



### Who is covered?

### ADA

- Employee or applicant
- Able to perform essential functions
- With or without reasonable accommodation
- FMLA (non-military)
  - Employed 12 months & 1250 hours in preceding 12 months
  - Can't perform any "essential function" due to "serious health condition"
  - Care for parent, child, spouse with serious health condition
  - Birth of newborn/placement of foster/adoptive child
- WC
  - Employee with on the job injury or occupational disease



### Accommodations?

- ADA
  - Reasonable accommodations required
- FMLA
  - Leave
  - Reduced hours
- WC
  - No specific requirement
  - Caution: job loss due to injury = increased claim value



### Leave?

### ADA

- May be a reasonable accommodation
- Case-by-case
- No specific minimum or maximum
- FMLA
  - Up to 12 weeks in a rolling 12-month period
- WC
  - No specific requirement
  - Caution: retaliation claims



### Paid Leave?

- ADA
  - Usually not
- FMLA
  - No
  - Employer can require concurrent use
- WC
  - Yes, if cannot work due to injury



## Intermittent/Reduced Schedule Leave?

- ADA
  - No specific requirement
  - May be a reasonable accommodation
- FMLA
  - Yes
- WC
  - No



# Light Duty?

- ADA
  - May be reasonable accommodation
  - General goal: allow employee to perform essential functions of his or her job
- FMLA
  - Can offer; Cannot require
- WC
  - No specific requirement
  - "Encouraged" employee refusal = benefit loss



### Reinstatement?

- ADA
  - Likely a reasonable accommodation (unless undue hardship)
- FMLA
  - Required
  - Same or equivalent job
- WC
  - No specific requirement
  - Caution: retaliation claims



## Fit-For-Duty?

- ADA
  - Job related
  - Necessary to determine ability to perform essential functions
- FMLA
  - Uniform practice
- WC
  - Usually required



## Medical Documentation?

#### ADA

- Post-offer/pre-employment
- Current employees
  - Job related
  - Business necessity
    - Ability to perform job
    - Whether accommodation needed

#### FMLA

- Medical certification
- Limited to DOL-mandated information
- WC
  - Required to substantiate claim



## Notice to Employer?

#### ADA

- No specific requirement
- Put on notice of need for accommodation

### FMLA

- No magic words
- Must put on notice of qualifying need for leave
- Duty to inquire

### • WC

- Must notify employer
- Delay notifying may delay benefits



## Notice to Employee?

- ADA
  - Rights: poster
  - Benefits: no specific requirement
- FMLA
  - Rights
    - Poster
    - Policy
  - Benefits
    - Notice of Rights and Responsibilities (5 business days)
    - Designation Notice
- WC
  - Rights: poster
  - Benefits: no specific requirement
  - Must notify carrier of accident; carrier notifies WCC



## Retaliation Prohibited?

- ADA
  - Yes
- FMLA
  - Yes
- WC
  - Yes



### Enforcement

### ADA

- Equal Employment Opportunity Commission
- State Human Affairs Commission
- Courts

### FMLA

- Department of Labor (Wage & Hour Division)
- Courts
- WC
  - Workers' Compensation Commission
  - Appeals are to courts



## Penalties & Relief

### ADA

- Back wages
- Reinstatement or "front pay"
- Injunction (accommodations)
- Equitable/compensatory damages

### • FMLA

- Back wages
- Reinstatement or "front pay"
- Injunction or other equitable relief
- \*\*Personal liability\*\*



### Penalties & Relief

- WC
  - Medical treatment and therapy
  - Lost wages
  - Loss of use/impairment
  - Insurance
  - Retaliatory Discharge
    - Lost wages
    - Reinstatement
    - Typically not insured



- Intermittent Leave
  - Scheduled vs. Unscheduled
  - Temporary transfers
- Reduced Schedule
  - Partial days/weeks
  - Is full-time essential?



- Drugs
  - ADA
    - Excludes active illegal drug use
    - Covers addiction and prior drug use
  - FMLA
    - Absences due to active illegal use not covered
    - Absences for treatment are covered
  - WC
    - Likely denial of benefits



- Alcohol
  - ADA
    - Alcoholism is covered
    - Absences due to being drunk/hungover?
  - FMLA
    - Treatment for alcohol dependency covered
    - Absences due to being drunk/hungover not covered
  - WC
    - Likely denial of benefits



- Drug and Alcohol Testing
  - Drugs
    - ADA permitted at any time; not a medical test
    - FMLA not an issue
    - WC typically required by carrier
    - Constitution
      - "Reasonable Suspicion"
      - Random/Suspicionless
        - CDL/DOT
        - Law Enforcement/Fire Supression/EMS



- Drug and Alcohol Testing
  - Alcohol
    - ADA
      - Generally prohibited considered a medical test
      - Job related & consistent with business necessity
        - Reasonable suspicion
        - Limited random
    - FMLA not an issue
    - WC may be required by carrier
    - Constitution
      - "Reasonable Suspicion"
      - Random/Suspicionless limited



# Military Leave





# Summary (military only)

#### **FMLA**

- Leave for caregivers of vets and servicemembers with serious injury or illness
- Leave for qualifying exigencies

#### **USERRA**

- Prohibits
   discrimination
   based on service
- Requires reemployment
- Health insurance continuation and reinstatement

### SC Code § 8-7-90

- 15 days paid leave per year for training or call-up
- Additional 30 days per callup during an emergency



### Who is covered?

#### FMLA

- Employed 12 months (need not be consecutive)
- Worked 1250 hours in preceding 12 months

### USERRA

- All employees who join, serve, or served in the military
- State Law
  - Public employees (state and political subdivisions)
  - Who serve in National Guard or Reserves



## Leave Required?

### FMLA

- Up to 26 weeks in a rolling 12-month period (Caregiver Leave)
- Up to 12 weeks in a rolling 12-month period (Qualifying Exigency)

### USERRA

- Up to 5 years
- Some categories of service do not count toward the 5-year max

#### State Law

- 15 days per year
- 30 days per emergency call-up
- Requires above amounts to be paid



### Paid Leave?

- FMLA
  - No
  - Employer can require concurrent use of paid leave
- USERRA
  - No
  - Employees may use any banked annual leave they have
- State Law
  - Yes



### Reinstatement?

- FMLA
  - Required
  - Same or equivalent job
- USERRA
  - Yes
  - Escalator Principle
  - Retirement Plans
- State Law
  - No
  - But other laws do, including USERRA



## Notice to Employer?

#### FMLA

- No magic words
- Must put on notice of qualifying need for leave

#### USERRA

- No set timeframe
- May not delay granting leave when employee cannot produce orders or receives short notice of deployment
- Maximum time to request return to work depending on length of leave
  - 1-30 days leave: First work day after travel and rest
  - 31-180 days leave: 14 days after completion of service
  - 180 or more days leave: 90 days after completion of service

#### State Law

None specified



### Retaliation Prohibited?

- FMLA
  - Yes
- USERRA
  - Yes
  - Discharge only for cause for
    - 1 year: 180+ days of service
    - 180 days: 31-180 days of service
- State Law
  - Common law suit violation of public policy



### Enforcement

- FMLA
  - Department of Labor (Wage & Hour Division)
  - Courts
- USERRA
  - Department of Labor (Veterans' Employment & Training Serv.)
  - Courts
- State Law
  - Courts



## Penalties & Relief

### FMLA

- Back wages
- Reinstatement or "front pay"
- Injunction or other equitable relief
- \*\*Personal liability\*\*

### USERRA

- Back wages
- Reinstatement or "front pay"
- Injunction or other equitable relief
- State Law
  - Back wages



## FMLA Qualifying Exigencies

- Short notice deployments (7 days or less)
- Military events and related activities (ceremonies, programs, briefings, family support meetings)
- Childcare and related activities (arranging for alternate care, enrolling in new school, immediate needs – not long term)
- Care for service member's parent
- Making or Updating Financial and Legal arrangements (wills, powers of attorney, etc., getting military IDs, enrolling in DEERS)
- Counseling (not provided by healthcare provider)
- Rest & Recuperation (15-day limit)
- Post-deployment activities (w/in 90 days of end of service)
- Any other reason agreed by employer and employee



## Does this leave count against the 5 years?

- Exceptions to 5-year limit subsume the rule!
  - <a href="https://www.law.cornell.edu/cfr/text/20/1002.103">https://www.law.cornell.edu/cfr/text/20/1002.103</a> (list of exceptions)
  - How do I know?
    - Review orders
    - Look for statute that authorizes the call-up



## Questions?

Chris Johnson

cjohnson@gsblaw.net

(803) 799-9311

